

# GLOBAL SUPPLY CHAIN

## LOCAL PROCUREMENT UPDATE 2021

# LOCAL CONTENT POLICY

## Vision

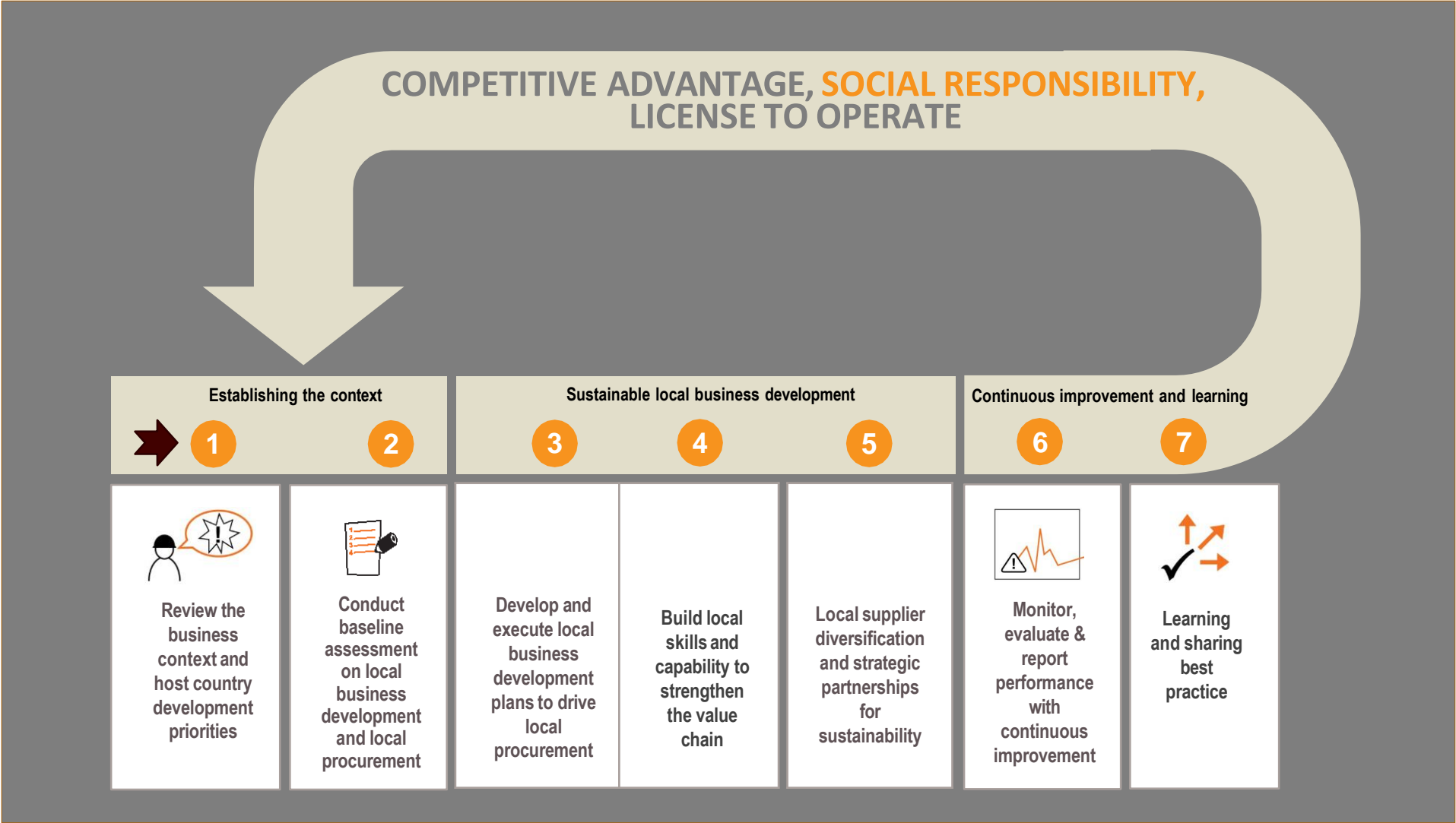
Our vision is to establish a sustainable local procurement program. This vision is underpinned by our values which require us to safely, and ethically, stimulate economic and social development within the communities and countries in which we operate.

## Principles of the Local Procurement Policy

- Ownership of programme at Executive level, COO's Africa and International
- As a strategic imperative, we shall make every reasonable effort to procure all goods and services locally.
- Beyond local ownership, we will drive strategic partnerships (such as JV's) which create local employment, skills transfer, and economic value-add.
- We will actively develop local suppliers to create capacity and capability.
- We will seek to create competitive, and diverse options for supply that can sustain beyond life of mine.
- Implementation of ESG initiatives through innovation and collaboration with key stake holders.



# LOCAL CONTENT AS STRATEGIC IMPERATIVE

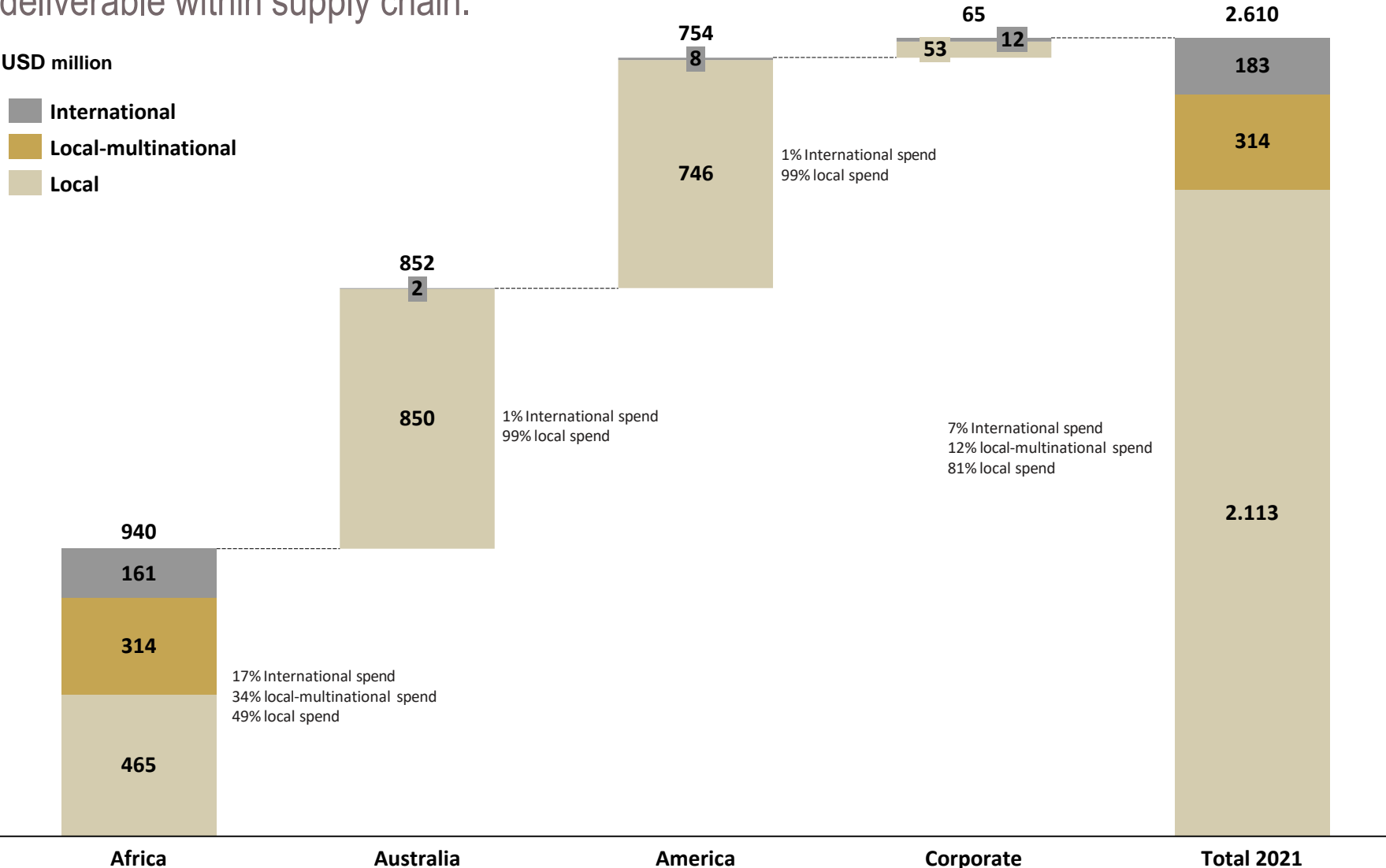


# ESTABLISHING GLOBAL GOVERNANCE

Group level reporting was established in 2021 to ensure all regions remain focused on local content as a key ESG deliverable within supply chain.

USD million

- International
- Local-multinational
- Local



### Highlights:

- 2021 local content was approximately 93% globally
- Significant improvements in Africa region
- 2022 focus beyond traditional spend metrics to include additional ESG risk factors
  - Modern Slavery
  - Gender Equity
  - Environmental Impact